MEMORANDUM OF THE NEGOTIATORS

The negotiators of the proposed Agreement affix their signatures to this memorandum to indicate that they have concluded negotiations by the development of the proposed Agreement and that they have referred it to the parties for approval.

It is understood that the Agreement is not binding unless and until both parties have executed it. The process of approval with respect to the Union will be completed when the Agreement has been reviewed and ratified by the appropriate members of the Union. On behalf of the University, the Agreement must be reviewed and approved by the Office of the President, including review and approval by the Vice President of Human Resources.

The parties agree that when the approval process has been completed, the Agreement will become effective when the authorized representatives for both parties have signed the document.

For the University of California:

Anthony DiFranza
Associate Director
UCOP – Labor Relations

Thom Anderson
Thom Anderson, UCDH

Jennifer Do
Jennifer Do, UCLA

Sonia Lane
Sonia, Lane, UCIH

Wayne Little
Wayne Little, UCSFH

Jolene Lonigan
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Vera Lopez, UCLA

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Ayesha Mahmood, UCSFH

Alexis O'Connor
Alexis O'Connor, UCLA

Gerard Philips
Gerard Phillips, UCSDH

Dan Rawlins
Dan Rawlins, UCSDH

For the California Nurses Association

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